



THE GIFTS OF DISASTER

From Adversity to Opportunity



CHRIS ROBB



THE POWER OF PRESSURE



CHRIS ROBB

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FOREWORD BY PHIL LIGGETT, OBE, *THE VOICE OF CYCLING* AND STEVE CRAM, CBE

MASS PARTICIPATION SPORTS EVENTS

UNLOCK THE SECRETS TO THIS COMPLEX AND EXCITING INDUSTRY



CHRIS ROBB

COMPANIES I'VE WORKED WITH



MPA



MASS PARTICIPATION ASIA

ADVISING • ORGANISING ANNUAL CONFERENCE • SPEAKING

Live in
Bali with my
wife and son



A dirt road winds through a lush, green landscape. The road is reddish-brown and leads towards a horizon of rolling hills. The sky is blue with scattered white clouds. The foreground is filled with tall grasses and dense green foliage. The text is overlaid on the left side of the image.

My journey started...
**Growing up
poor on a farm
in Zimbabwe**



**I was so shy I used to run and hide
when visitors arrived**



As a 14 year old...
my nightly companion



**The foundation for a
30 year career**

The next chapter
started with

\$15,000



One of my highlights...

ROAD EVENTS

SUPERVISOR AT the

SYDNEY OLYMPICS



Moved to Singapore to launch the JP Morgan corporate challenge

A large crowd of runners participating in a marathon in a city, with skyscrapers in the background. The runners are wearing blue and green athletic gear. Some are wearing bibs with numbers like 71466, 66087, 66088, 70402, and 63257. In the background, there are tall buildings, including one with an HSBC logo. A banner in the background says "Standard Chartered Marathon Singapore".

At the helm of events for over

1,000,000

participants

IRON**MAN**®

INSPIRING AN
OPPORTUNITY MINDSET

WHAT IS A DISASTER?

“An event that has occurred unexpectedly with destructive consequences”

3 GIFTS



Gift of CHA llenge

GIFT OF PAUSE



Gift of SOLUTIONS



Gift of CHALLENGE



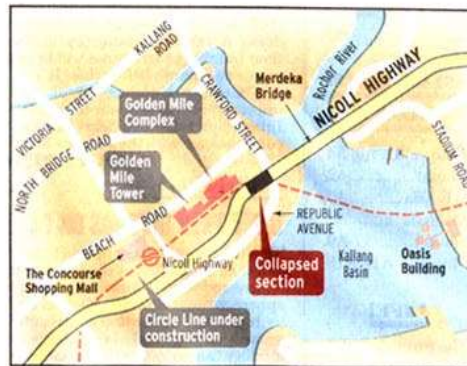
THE DREAM OPTION



CLOSER TO REALITY

MRT worksite collapse wrecks Nicoll Highway

- ◆ One dead, three hurt, three missing
- ◆ Thousands of commuters hit
- ◆ Highway will stay closed for months



ST GRAPHICS

By SHARON LOH

A MASSIVE collapse of a Mass Rapid Transit (MRT) construction site yesterday afternoon wrecked a stretch of Nicoll Highway, which will now be closed for many months.

The mid-afternoon accident near the Merdeka Bridge killed one construction worker and injured three others. Three men were missing and feared dead.

By last night it appeared that the accident occurred after a temporary supporting wall for a tunnel of the MRT's Circle Line collapsed.

There might have been more casualties, except that most of the site workers were having their tea break when the tragedy happened.

While completion of the Circle Line now looks likely to be delayed, thousands of commuters must now use alternative routes into and out of the city, and put up with congestion for several months while the highway is repaired.

The volume of traffic disrupted is unprecedented, the Land Transport Authority (LTA) said.

Everything happened very quickly yesterday afternoon.

Thai construction worker Vehakul Somchia, 28, was bringing tools down to the site at about 3.30pm when he saw a crane and wall collapse.

He dumped his tools and ran.

"I just knew that I must get off this bridge or I would fall in and die," he said. "When the crane sank into the ground there was a man inside."

Within minutes, the surrounding area caved in, leaving a gaping ravine 30m deep strewn with twisted steel beams, rubble, cranes and excavators.

Motorists ground to a halt in time, as a 100m stretch of the highway collapsed.

Home Affairs Minister Wong Kan Seng arrived at the scene and assured the public: "There is no indication that this is foul play."

Transport Minister Yeoh Cheow Tong, who came in the late afternoon, said the sur-

'THERE IS NO INDICATION THAT THIS IS FOUL PLAY.'

— Home Affairs Minister Wong Kan Seng

'JUDGING FROM THE SCALE OF THE IMPACT, IT WILL BE MANY MONTHS BEFORE WE CAN OPEN THE HIGHWAY.'

— Transport Minister Yeoh Cheow Tong

rounding buildings were safe, and the top priority now was the search and rescue operations, involving some 75 firefighters and rescue dogs.

The body of a Malaysian crane operator in his 40s, Mr Vadivil Nadason, was brought out at 6.15pm, while search teams worked on to find three others believed to have been driving machinery at the bottom of the site when the wall came down.

Three others were injured and taken to hospital. Two were later discharged from Tan Tock Seng Hospital — an Indian national, 25, and a Singaporean, 47, both with leg injuries.

A Thai worker, 21, with head injuries is still at the Singapore General Hospital.

Even as curious onlookers crowded the area, police con-



WONG KWAI CHOW

A 30m-deep ravine opened up within minutes of the first collapse, which has initially been blamed on a temporary supporting wall.

doned off Merdeka Bridge and sealed all roads leading to Nicoll Highway.

The impact of the accident was felt far and wide.

As Nicoll Highway sank, gas, water and electricity cables snapped, causing power to go out for about 15,000 people and 700 businesses in the Marina and Suntec area.

Tenants and residents in the Golden Mile Complex, near the collapsed stretch, were also evacuated.

Several callers to The Straits Times said they heard an explosion, while others

reported blackouts.

Though some eyewitnesses said they saw flames flash across Nicoll Highway, the LTA said it had no evidence of an explosion.

When leaking gas was detected, Power Gas shut off the supply to the severed pipe, said Mr Rajan Krishnan, LTA's director of projects, at a news conference last night.

The loud sound of the collapsing wall "might have sounded like an explosion," he said.

Electricity was restored at 3.50pm.

The huge boom which sounded at 3.30pm sent many office workers scurrying to their windows, to be stunned by what they saw.

From his 18th-floor office at Golden Mile Tower, Mr Vincent Chan, 28, said he heard a loud sound "like a huge aircraft approaching the building".

Rushing to the window, he saw a ball of fire on the far side of Nicoll Highway.

"Then the steel reinforcements lying horizontally across the road started to fall into the hole one by one, like

dominoes," he said.

Others ran out of their buildings for safety.

Ms Sirirat, 48, a permanent resident from Thailand, was sewing in her shop on the first floor of the Golden Mile Complex when she heard a loud bang.

"I saw many women running out of their shops," she said. "They said: 'Gas explosion! Run for your life'. So I followed them. I thought it was a bomb."

Speaking to reporters yesterday, the Transport Minister said the LTA would now

stabilise the ground and ensure the buildings in the area remained secure.

"Tunnelling has been going on for many years but this has never happened before," he said.

"LTA will do its utmost to repair the damage and the rest of the Circle Line project will continue."

The LTA said it could be six to nine months before Nicoll Highway might be opened again.

[More reports and pictures. HOME: H1-H3]

8 days

Before my first event in Asia

FINAL APPROVAL ON A STREET CORNER
AT MIDNIGHT THE DAY BEFORE



JPMorgan



CELEBRATING TOO SOON



PHYSICALLY, MENTALLY AND EMOTIONALLY DRAINED





Mitchelton



SCOTT

2018 OBJECTIVE:

**Win the
Giro D'Italia**

3 Weeks of daily change

ON THE BIKE:

3,546 km ridden

4,400 m of climbing



OFF THE BIKE

6,400 km of transfers

2 flights

20 different beds in 22 days

Media engagements & drug tests





3 DAYS FROM ROME — SIMON YATES IN PINK



BOOM - "DISASTER" STRIKES





THE RESULTS

5

Stage Wins

13

Days in Pink



2:59:30

+ 5

Carrefour

META

COLL DE LA GALLINA. SANTUARIO DE CANOLICH

2018

LA VUELTA

TISSOT

Cofidis

Cofidis

20.ª ETAPA LA VUELTA
ESCALDES-ENGORDANY - COLL DE LA GALLINA
2:59:30 +5

LA VUELTA

Cofidis

Cofidis

COFIDIS

20ª etapa

Andorra. Escaldes-Engordany • Coll de La Gallina

Media : 32,5 km/h

COFIDIS



THE GIFTS

GIFT OF CHALLENGE



Something will go wrong



Celebrate the little wins



Challenge gives the opportunity to shine

GIFT OF PAUSE





THE CALL THAT CHANGED MY LIFE FOREVER



Cyclist dies after crash at OCBC event

By ADELENE WONG



National Serviceman Chia Wee Kiak's wake yesterday. Mr Chia died from head injuries that he suffered during an accident at the OCBC Cycle Singapore event on Sunday. Photo: Wee Teck Hian

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160 Shares    

CALMNESS & DIGNITY DURING EXTREME PAIN



DECEMBER 2012 — THE POLICE CALLED



OVER 4,500 ENTRANTS



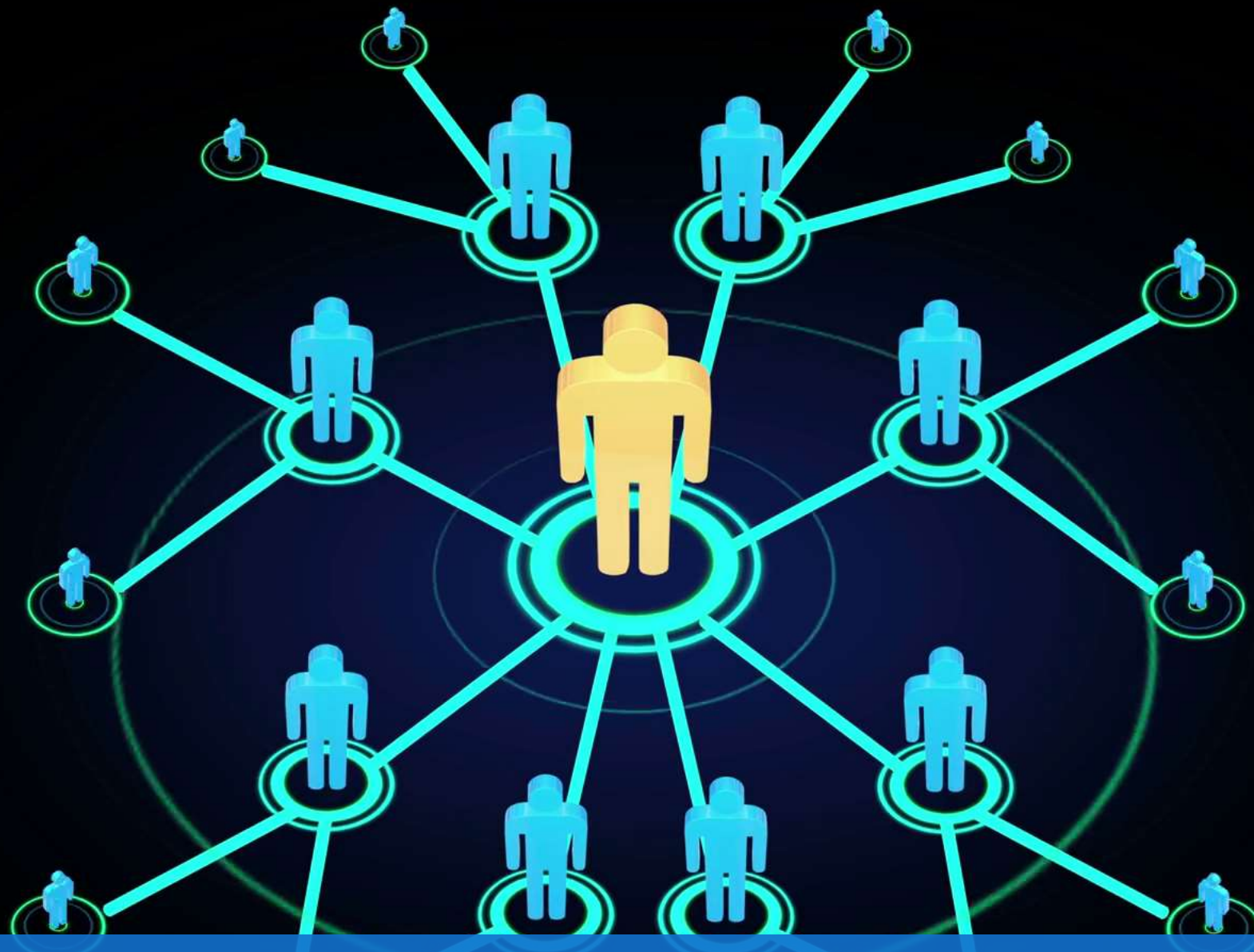
REGIONAL AND INTERNATIONAL FLIGHTS BOOKED



TWO WEEKS BEFORE CHRISTMAS

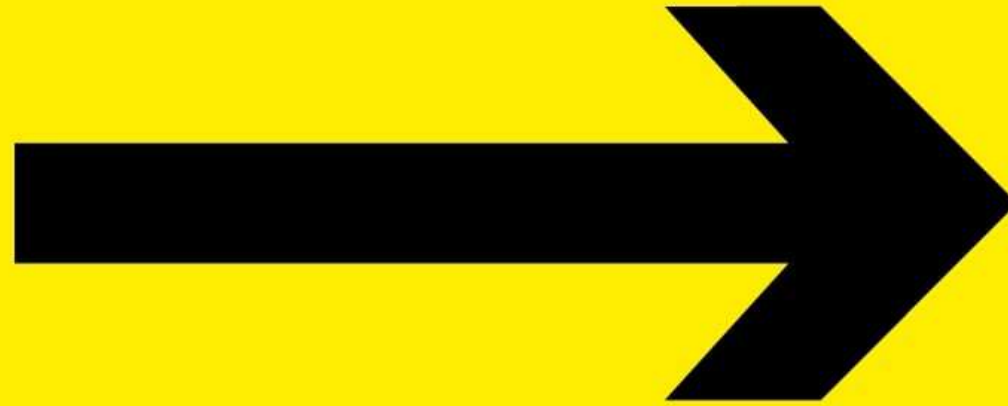


CLARIFYING THE ISSUE(S)



IDENTIFYING STAKEHOLDERS

DIVERSION



ADAPTING THE PLAN



WE CLEARLY MADE THE RIGHT DECISION



A RESOUNDING SUCCESS



SHOWCASING KUALA LUMPUR



THE GIFTS

GIFT OF PAUSE



Gather information
& clarify issue



Engage stakeholders
strategically



Helps real leadership
shine through

Gift of SOLUTIONS



FROM ZERO TO 60,000

participants

FROM 30 TO 5,000

staff, volunteers, contractors

BROADCAST LIVE TO MILLIONS



HUGE IMPACT ON MULTIPLE STAKEHOLDERS

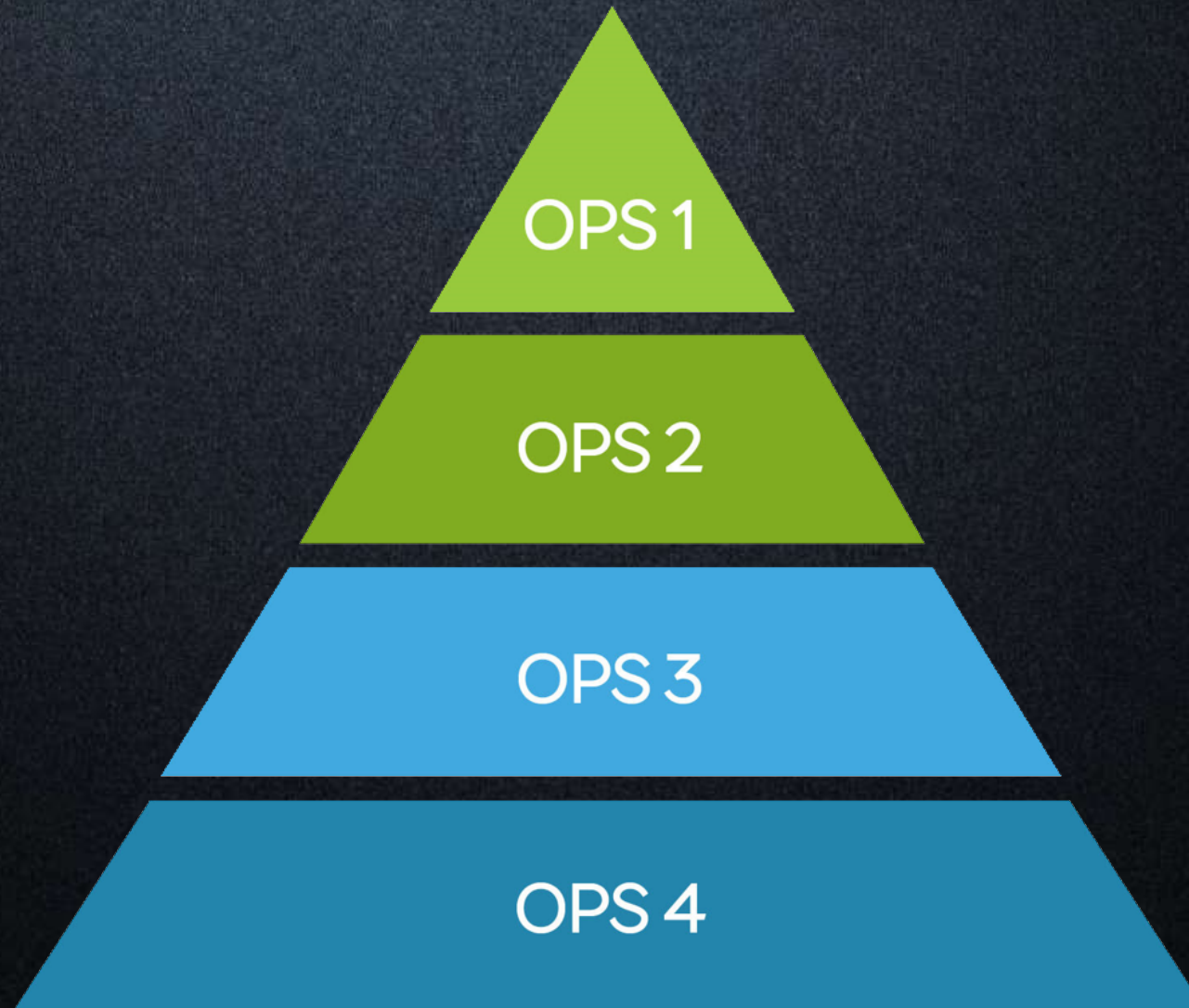


THE COMMAND CENTRE CALL

40% Volunteer No-Show



A MILITARY-LIKE DEPLOYMENT EXERCISE



CLEARLY DEFINED HIERARCHY AND ESCALATION PROCEDURE



DISASTER AVERTED



THE GIFTS

GIFT OF SOLUTIONS



Start with the end in mind - what does success look like



Clear plan, structure & roles



Empower and support



3 GIFTS



Gift of CHALLENGE

GIFT OF PAUSE



Gift of SOLUTIONS



ONE FINAL GIFT

The Gift of Giving



b1g1.com

TWO

Challenges

With the right mindset,
all of our disasters can be
DIAMONDS



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